

MANIFEST

The **CAE Spain Hub** was created to bring together the collective efforts of **CAE's** partners and institutions in Spain with the twofolded mission of implementing actions related to information sharing, advocacy and practice from Spain to Europe and vice versa; as well as nurturing a community of learning and support among its members. Our guiding values are collaboration, transparency, listening, and care between people and partner institutions, as well as monitoring and coordinated action around the main issues affecting the arts and culture sector in Spain and Europe. Based on the principles consensus and coordinated collective action, the work of the **CAE Spain Hub**, whose first working meeting was held in Cuenca in July 2023, focuses on four main lines of action:

1. Design and implement advocacy strategies to establish dialogue with national and international public institutions on the basis of declarations of documents of a technical nature.
2. Obtain formal representation in the participatory and decision-making bodies of representative organisations of arts and culture professionals in Europe, including **CAE** and other possible organisations and institutions.
3. Leverage the existing relationship with **CAE** in order to:
 - Ensure access to information received from Europe in order to strengthen proposals at local level by the members of the **Spain Hub**.
 - Analyse the international level in order to act locally on the basis of a strong local network of agents interested in the European level.
 - Identify possible initiatives in which to incorporate members of the **Spain Hub**.
4. Seek alliances and work together to seek collective and shared funding. To this end, it is important to monitor the different funding models in other countries as a starting point for comparative analyses and original proposals in and from Spain.

The **CAE Spain Hub** opens a perspective to think about Europe from a local perspective: although it may seem paradoxical at first, opening this space on Europe also creates a space to talk about the need to look and listen more to the local and find mutually enriching articulations with other agents and entities in Europe. The existence of the **CAE Spain Hub** contributes to the peace of mind of having a community of peers that, through the sharing of information, learning and mutual support, seeks to benefit people and partner organisations in different ways.

The **Spain Hub** has a two-year rotating coordination and meets regularly, mainly online. It also participates in meetings organised by **CAE** and tries to establish dialogues with existing Hubs in other neighbouring countries in order to learn, exchange best practices and support them when necessary. An initial welcome meeting will be organised to share the expectations of both parties, and where the new member will have the opportunity to introduce herself/himself and how s/he can contribute to the Hub within the framework of the four main lines of action described above.